## Disaster Recovery Plan Checklist By Paul Kirvan, CISA, Hon FBCI

General disaster recovery plan checklist

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	Planning Criteria	Yes	No	Comments
	Is there a clearly defined, documented and approved			
	management process to manage a DR program?			
	Are any standards incorporated into the program?			
	Does the organization's program have a program			
	management process?			
	Does the program comply with regulatory, legal and the			
	corporate policies and principles?			
	Are qualified professionals involved in implementing the			
	program?			
	Have accountability and responsibilities for program staff been clearly defined and documented?			
	Has competence (and crisis management) been			
	demonstrated through exercises, tests or plan activations?			
	Is the program included in the annual budgeting process?			
	Do the program and associated plans focus on the			
	organization's mission-critical activities?			
	Do the program suppliers (internal and/or outsourced			
	providers) have up-to-date and tested plans?			
	Does the program use IT assets to monitor and report on			
	status within the organization?			
	Are senior management roles in a disaster clearly defined,			
	approved and documented?			
	Have team roles and responsibilities been clearly defined,			
	approved and documented?			
	Has each role been assigned to a primary and alternate			
	individual, both trained accordingly?  Does the plan contain instructions, procedures and/or			
	guidelines on casualties and fatalities?			
	Does the plan contain instructions, procedures and/or			
	guidelines on staff counseling and welfare, e.g., dealing			
	with families, personal belongings, travel and possible			
	relocation?			
	Does the plan task list link mandatory and discretionary			
	tasks with the individuals assigned to them?			
	Does the plan have an auditable process for tracking and			
	recording the completion of tasks after the plan has been			
	activated, as well as any on-going tasks?			
	Does the plan have current (internal and external) contact lists?			
	Does the plan include a list of key service providers and			
_	suppliers?  Does the plan include a list of emergency responders, e.g.,			
	police, fire, EMT?			
	Does the plan provide a checklist for situation			
	management and decision-making?			

Disaster recovery policy checklist

Planning Criteria	Yes	No	Comments
Is there a clearly defined, documented and approved DR			
policy?			
Does the policy support corporate governance and satisfy			
legal and regulatory obligations?			
Does the policy provide clearly defined, documented and			
approved guidelines and performance standards?			
Does the policy require an audit process to evaluate			
capabilities and plans?			
Does the policy require verification and validation of			
supplier capabilities (internal and external)?			
Does the program have clearly defined, documented and			
approved key performance indicators (KPIs)?			
Is the program monitored, reviewed and evaluated in			
terms of KPIs?			

## Business impact analysis and risk assessment checklist

Planning Criteria	Yes	No	Comments
Does the organization have a clearly defined and			
documented business impact analysis (BIA) process?			
Were current BIAs completed within the last 12 months?			
Are the RTOs and RPOs for mission critical systems			
identified?			
Are BIAs carried out as part of all project and change			
management activities?			
Does the organization have a clearly defined and			
documented risk assessment process?			
Were current risk assessments completed within the last			
12 months?			
Are the risks and vulnerabilities for mission critical systems			
identified?			
Are risk assessments carried out as part of all project and			
change management activities?			

## Disaster recovery strategy checklist

Planning Criteria	Yes	No	Comments
Is there a clearly defined, documented and approved			
overall strategy?			
Is there a clearly defined, documented and approved			
process-level strategy?			
Is there a clearly defined, documented and approved			
resource recovery strategy?			
Are all strategies aligned with and support the			
organization's business?			
Does the organization have a clearly defined, documented			
and approved framework?			
Are roles, responsibilities and authorities identified within			
the organization?			
Have both technical (e.g., IT, telecoms) and non-technical			
(e.g., people) issues been considered for strategies?			

Planning Criteria	Yes	No	Comments
Is internal and external sourcing of products and services			
part of strategies?			
Is there a clearly defined, documented and approved			
framework?			
Does coordinate with other parts of the organization e.g.,			
office locations, production sites?			
Are templates and sample plans available to support the			
process?			

**General IT disaster recovery checklist** 

Ge	neral II disaster recovery checklist			-
	Planning Criteria	Yes	No	Comments
	Are there plans for all mission-critical IT systems,			
	platforms, applications, data and networks?			
	Do plans reflect the most current BIAs and risk			
	assessments?			
	Does the plan establish a clear response (invocation,			
	resumption and recovery) that progresses from business			
	disruption to resumption of normal business operations?			
	Does the plan have clearly defined and current			
	notification, invocation and escalation processes?			
	Have notification, invocation and escalation processes			
	been exercised in the past 12 months?			
	Has a liaison for communications with emergency services			
	and responders been assigned?			
	Has a liaison for communications with the media been			
	assigned?			
	Does the define how to deal with the media and the public			
	during a disaster?			
	Has a liaison with government and regulatory agencies			
	been assigned?			
	Does the define how to interface with responders, utility			
	companies and other infrastructure and public authorities?			
	Does the plan establish a command center to coordinate			
	response and recovery activities?			
	Does the plan define how to set up alternate work areas in			
	case of the loss of the primary work site?			
	Does the plan define how to recover IT systems, hardware,			
	applications, data and networks post-disaster?			
	Does the plan define the process of re-establishing IT			
	operations following a disaster?			
	Does the plan define the process of re-establishing			
	business processes following a disaster?			
	Does the plan define how to recover IT-based links to			
	employees, vendors, clients, and other stakeholders?			
	Does the plan define primary and alternate suppliers of IT			
	components?			
	Does the plan define how to recover electrical power and			
	utilities to IT operations following a disaster?			

Disaster recovery program considerations

	Blancing Culturia	Vaa	NI-	Comments
	Planning Criteria	Yes	No	Comments
	Does the program/ plan include awareness, training and			
	cultural development activities?			
	Is there a formal awareness program for all and existing			
	managers and staff?			
	Do senior managers clearly support the program and its			
	policies?			
	Are roles, accountabilities, responsibilities and authorities			
	clearly defined and documented within job descriptions at			
	all levels of the organization?			
	Is part of the organization's reward and recognition			
	system?			
	Is integrated with the organization's performance			
	management and appraisal system?			
	Is an integral part of the corporate change management			
	process?			
	Is an integral part of the corporate project management			
	process?			
	Is there a clearly defined, documented and approved DR			
	exercise policy/program?			
	Does the exercise program support various exercise			
	techniques?			
	Are desktop walkthrough exercises conducted, at least			
	annually?			
	Are other live exercises, involving the shutdown of			
	systems, conducted at least annually?			
	Are exercises developed using qualified practitioners to			
	execute them?			
	Are there clearly defined, documented and approved			
	exercise guidelines?			
	Are there clearly defined, documented and approved post-			
	exercise evaluation and reporting processes?			
	Are plans updated based on exercise results?			
	Is there a clearly defined, documented and approved			
	maintenance program?			
П	Does the maintenance program address all IT disaster			
	recovery activities?		1	
	Does the maintenance program address all IT suppliers,			
	e.g., service-level agreements?		1	
	Are non-compliant maintenance issues escalated to ensure			†
	they are made compliant?		1	
	Does the maintenance process provide a clearly defined,			
	documented and approved process for ensuring that all		1	
	changes to strategy and/or plans are reflected in		1	
	exercising, training and awareness programs?		1	
	Are plans audited at least annually, if not more frequently?			
	Is there a clearly defined, documented and approved audit			
	cycle and program?		1	
	If external auditors are needed, doe the plan provide a list		<del> </del>	
	in external additions are needed, doe the plan provide a list			

Planning Criteria	Yes	No	Comments
of qualified auditors?			
Is an audit report produced after each audit?			
Is there a process for continuous improvement of the			
overall program?			